



ORDER № 4/18

September 4, 2018

St. Petersburg, Russia

Re: restoring the accreditation license of a CEM Representative

Order № 3/18 suspended License of a CEM Representative, TRIZ Master Mr. Alex Lyubomirskiy, license № 030/04-2020/3E until he submitted all the requested examination documents and a further decision was made based on their analysis.

The requested documents have been submitted and analyzed by the CEM members and invited TRIZ experts. Based on the results of the analysis, the MATRIZ Council on Methodology and Expertise finds it possible to restore License № 030/04-2020/3E of TRIZ Master Mr. A. Lyubomirskiy.

I order:

based on the above, to restore License № 030/04-2020/3E of TRIZ Master Mr. A. Lyubomirskiy till its original expiration date.

MATRIZ President

A handwritten signature in black ink, appearing to read 'Yuri Fedosov'.

Yuri Fedosov